



## SCENARIO NOTE TO THE MINISTER

### MEETING BETWEEN MINISTER OF INFRASTRUCTURE AND COMMUNITIES AND MICHIGAN GOVERNOR RICK SNYDER

#### MEETING DETAILS

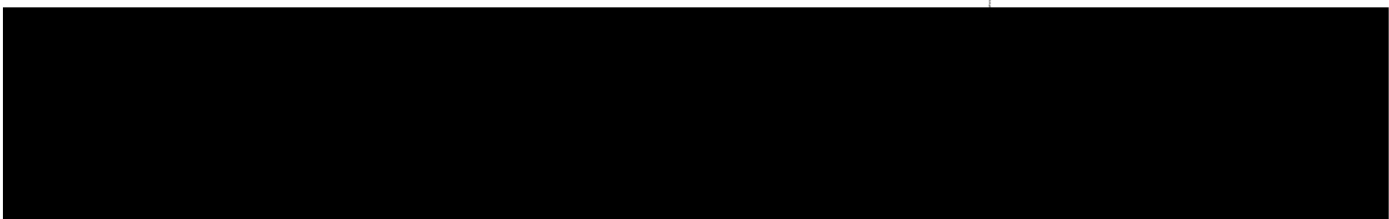
- **DATE/TIME:** TBD
- **LOCATION:** Teleconference
- **PARTICIPANTS:**
  - Rick Snyder, Governor of Michigan (Biography – **Annex A**)

#### PURPOSE

- The purpose of this meeting is to thank Governor Snyder for his strong support for the Gordie Howe International Bridge (GHIB) project, and to discuss transition as his tenure as governor comes to end.

#### KEY CONSIDERATIONS

- This call has been scheduled at the request of Governor Snyder's office in order to discuss how to ensure a smooth transition as Governor-elect Gretchen Whitmer's term is set to begin on January 1, 2019.



#### KEY BACKGROUND

- Governor Snyder signed the Canada-Michigan Crossing Agreement in 2012 on behalf of Michigan in order to allow the GHIB project to proceed, and he has been a steadfast proponent of the project ever since.
- Governor-elect Whitmer, a Democrat, was elected Governor of Michigan on November 6, succeeding Republican Governor Rick Snyder. Governor Snyder was not eligible to seek re-election as Governor due to term limits.
- Ensuring a smooth transition to the new administration is vital as Michigan's efforts will be necessary in order to finalize U.S. property acquisition so that construction

can proceed as planned, as well as facilitating other project requirements such as securing permits.

- As Michigan will be co-owner with Canada of the GHIB, Governor Snyder will have important insights on key considerations as the project moves forward into the design-build phase.

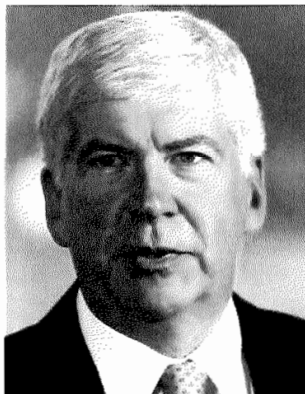
#### **PROPOSED TALKING POINTS**

- I would like to thank you, on behalf of the Government of Canada, for the strong support you have shown for the Gordie Howe International Bridge project.
- Ensuring this crossing is completed is vital to Canada and Michigan's long-term economic prosperity, facilitating trade and creating thousands of jobs on both sides of the border.
- As you know, we recently reached significant milestones with the completion of the procurement process and the official start of construction – this would not have been possible without your strong commitment to the project's success.
- How can we work together to ensure Michigan's strong support for the project continues as Michigan transitions to a new administration?

Attachment:

Annex A – Biography – Governor Rick Snyder

**Rick Snyder**  
**Governor of Michigan**



Rick Snyder became Michigan's 48th Governor in 2011. With the self-proclaimed moniker "one tough nerd," also his Twitter handle, Governor Snyder has focused on making government more efficient and effective for Michigan's citizens. His term will come to an end when Governor-elect Gretchen Whitmer is sworn in on January 1, 2019.

In the past seven years, the state has passed seven balanced budgets, eliminated a \$1.5 billion deficit and reformed burdensome tax and regulatory codes that were stifling business growth and job creation.

After graduating the University of Michigan, he joined accounting firm PwC (formerly Coopers & Lybrand). Following a successful career as partner at Coopers & Lybrand, Governor Snyder joined Gateway as President and COO. He later returned to Michigan to cofound an Ann Arbor-based venture capital fund.

In the past seven years, Michigan created more than 500,000 new private sector jobs. In 2017, Michigan's unemployment rate fell to its lowest point in 17 years. He successfully implemented Healthy Michigan, an innovative and bipartisan plan that has provided affordable and quality healthcare for more than 600,000 hard-working Michiganders.

Among his greatest achievements, Governor Snyder built a bipartisan coalition of Michiganders to put Detroit back on a path to success. With the Governor's unwavering commitment, Detroit has emerged bankruptcy one of the greatest comeback stories in American history. The Governor's "Relentless Positive Action" has brought solutions to pressing problems and renewed optimism in Michigan's future, setting the state on the best possible path for a future of endless prosperity.